Developing Green Affordable Housing Under Multiple Constraints

Chuck Lief & Justin Dextradeur



Hartland Group Background

- Principals came from non-profit development and social enterprise background.
- Engage in a mix of fee-based consulting and joint venture developments with non-profits.
- Familiar with tension between desire to build as energy efficiently as possible while still achieving ambitious affordability and social goals.

Affordable Housing Development Process

- Local groups identify need or opportunity.
- Connect with experienced housing non-profit and/or private development consultants.
- Conduct initial feasibility analysis.
- Pre-development financing & site control.
- Design development and permitting.
- Obtain construction & permanent financing.
- Manage bidding & construction process.
- Marketing & apt. lease-up and/or home sales.

Low Income Housing Tax Credits: Key to Developing Affordable Rentals

- Created by the Tax Reform Act of 1986.
- Intended to offer investors incentive to invest in affordable rental housing.
- Provides a 10-year stream of federal tax credits in exchange for equity investment.
- Promotes affordability by minimizing debt service.
- Projects must meet occupancy and affordability criteria.
- IRS sets rules administered by State HFAs

LIHTC Basics:

- Occupancy
 - At least <u>40%</u> of the units occupied by families with incomes <u>≤60%</u> of the HUD AMI.
- Affordability
 - Gross rent cannot exceed 30% of the applicable qualifying income.
- IRS requires 30-year use restriction, but States can require permanent affordability.
- Nonprofit has the right of first refusal to purchase property after initial 15-year compliance period for outstanding debt.

LIHTC Structure



Source: Adapted from U.S. General Accounting Office, Tax Credits.

Affordable Homeownership

- Limited-Equity Ownership Model Pioneered by VT Community Land Trusts (BLCT -> CHT).
- Highly dependent on down payment grants from – increasingly limited supply.
- Additional homebuyer assistance through deferred second mortgage or subsidized rates.
- Inclusionary Zoning Ordinances can also provide affordable units through cost shift onto market rate homes in the same development.

Financing Challenges:

Immediate:

- Depressed yields in the tax credit market coupled with stricter underwriting criteria for new developments.
- Limited availability of project-based rental assistance to serve very low income households.
- Commercial lending for condominium development completely froze up and is only now starting to thaw.
- Increasing pressure on State General Fund sources particularly acute for affordable ownership projects.

Long Term:

- Concern about cuts to Federal development assistance programs over the long term due to budget pressures.
- Increasing operating costs (e.g. energy costs) reduce debt service potential & compete with resident services.

Permitting Challenges:

- Unpredictable application of zoning ordinances.
- High up-front costs to produce detailed design to secure even threshold approvals.

Promising Solutions:

- Streamlined permitting in designated growth areas.
- Additional resources for permitting authorities to expedite technical reviews and appeal process.
- Sequential permitting to track design development.

Green Building Certifications: A Tool for Benchmarking and Market Transformation

- U.S. Green Building Council's LEED Program: Leadership in Energy & Environmental Design
- LEED for Homes is the version for most housing
- U.S. EPA's EnergyStar Certification Programs
 - EnergyStar Homes
 - EnergyStar Appliances
 - EnergyStar Advanced Lighting Package
 - EnergyStar Indoor Air Package (Indoor AirPLUS)



Durability Checklist

| | | | | | | | | 1 |
|--------------------------------------|----------------------------|-------------------------|--------------------------|--|--------------|-----------------------|---------------------|----------------------|
| | | | | | | | | |
| | Builde | er Name: The Ha | rtland G | iroup (Constructio | on Manag | <u>ger: Trumbull-</u> | Nelson Cons | truction |
| | Addre | ss (Street, City, | State): | 299 College St, I | Burlingto | on, VT 05401, I | Bldg 1: 2 Whit | e Pine C |
| e-Specific Environmenta | I Condit | ions: | | | | | | |
| rief Description of Site | | | | | | | | |
| Local Terrain: | | Flat | | Sloped (> 25 degree | s) | | | |
| Type of Soil: | | Clay | | Soil | | Sandy | | |
| Depth of Soil: | | Few feet | | >10 feet | | , | | |
| Depth of Ground Water : | | Close to surface | | > 50 ft below surface | | | | |
| Level of Pest Threat: | | Low | | Medium | | High | | |
| | _ | | | | | | http://www.epa. | |
| EPA Radon Zone | | Zone 1 | | Zone 2 or 3 | | | gov/iaq/radon/zo | |
| | | | | | | | nemap.html | |
| ccupancy | | | | | | | | |
| Number of Bedrooms: | 16 | i | N | umber of Bathrooms: | 12 | | | |
| | | | | | | | | |
| | N | | | | 1.11.11 | | | |
| ENERGY STAR Climate Zone | N Normal | (N, NC, SC, S) | | | nttp://www | .energystar.gov/index | c.ctm?c=windows_do | pors.pr_crit_ |
| LEED Precipitation Zone | Normal | (Normal, Dry, Wet) | | | | | | lin al ann da fuar l |
| | 35.8 | (Inches per year) | | | nttp://gis. | ncoc.noaa.gov/wet | osite/ims-ciimatis/ | Index.ntml |
| Average Annual Wind Speed | 8.0 - 8.9 | (mpn) | | | same as a | above | | |
| Average Annual Solar Insolation | 2.0 - 3.0 | (KWh/M²/SF) | | | nttp://rread | .nrei.gov/solar/old_ | data/nsrdb/redboo | k/atlas/colo |
| k/Droblom, Upcontrolled | Maiatura | Elow Extori | or (oor | yt'd) | | Location in | Location in | Droposo |
| SK/Froblem: Oncontrolled | woisture | | | itu) | | (Detail #) | (Page #) | Proposed |
| Foundation Solutions: | | | | | | | | |
| Intended service life of foundation: | | | 99+ | Years | | | | |
| Strategy #1: Drainage at Footings | | | | | | | | |
| | | | | | | | | |
| to drain to the interior, use a s | drain with s ealed sump | pump system. (No pu | er fabric, d umps nee | rained to daylight or if n ded at Gile) | necessary | A3.0&.1,A4.0&.1 | | |
| Key footing and provide capilla | ry break ove | er footing with damp-p | roofing, lo | w perm or elastomeric | paint. | A3.0&.1,A4.0&.1 | | |
| Strategy #2: Drainage Under Base | ment Floors | : / Slab on Grade | | | | | | |
| Provide sub-slab 4" minimum o | crushed stor | ne, connect sub slab | drainage t | o footing drain. | | A3.0&.1,A4.0&.1 | 02200-2 | |
| Vapor retarder (sheet polyethy | lene or rigid | insulation) directly ur | nder slab. | | | A3.0&.1,A4.0&.1 | 03300-4 | |
| Strategy #3: Foundation Walls | | | | | | | | |
| Exterior of below grade founda | tion waterpr | oofing | | | | A3.0&.1,A4.0&.1 | 071326-4 | |
| | | | | | | - | | - |

| 67-11-C | | | Expanded Project Checklist Version 1.11 | | | | | | | | | |
|--|--------------|--------|--|---|----------------------------|-------------------------|-------------|---------------|------------|---------------|--------------|--|
| | for Hom | es | Builder Name: Gile Hill - Bui | lding 1 - 8 Units | | | | | | | | |
| LEED VsgsC | | | Home Address (Street/City/St | ate): 2 White Pine | Oval, Han | over, Neu | / Hampsh | nire 03755 | | | | |
| | | | | | | | | | | | | |
| Input Values: | | efere | ence Home | Minimum N | o. of Poin | ts Require | ed (after a | djustment fac | tor for ac | tual unit siz | e): | |
| No of Bedrooms: | 2 - | Floo | or Area (SF): 1430 - | Certified: | 38 | Silver: | 53 | Gold: | 68 | Platinum: | 83 | |
| Detailed information on | the meas | ures l | below are provided in the compa | nion document "LEED |) for Home | s Ratina S | Svstem" | | | Pts. | Max Pts. | |
| | | | | | | | | | | Achieved | Available | |
| Innovation a | nd Desi | ign F | Process (ID) | | (Minimun | n of 0 ID P | oints Req | uired) | | 5 | 9 | |
| Integrated Project | | 1.1 | Preliminary Rating | | | | | | | Y | Prerequisite | |
| Planning | | | Target performance | tier: Gold | | | | | | | | |
| | × | 1.2 | Integrated Project Team (meet | all of the following) | | | | | | 1 | 1 | |
| | | | Individuals or orgAll team membe | anizations with variou rs involved in various p | s capabilit project pha | ies Ises | | | | | | |
| | | | Monthly meeting | s held with project tea | am | | | | | | | |
| | 2 | 1.3 | Design Charrette | | | | | | | 1 | 1 | |
| Quality Manageme | ent 🔈 | 2.1 | Pre-Construction Durability Plan | nning (meet all of the | following) | | | | | Y | Prerequisite | |
| for Durability | | | Durability Evaluation Strategies develor Durability strategies | tion completed oped to address durab gies incorporated into | ility issue: project do | s cumentatio | on | | | | | |
| | | 2.2 | Wet Room Measures (meet all | of the following) | | | | | | Y | Prerequisite | |
| Non-paper-faced backer board used Water-resistant flooring used in appropriate areas Drain and drain pan installed for any water heaters in or over living space | | | | | | | | | | | | |
| Drain and drain pan | Installed to | or any | / washers in or over living space | | | | | | | V | | |
| | | 2.3 | Quality Management | a (most all of the falle | uina) | | | | | Ŷ | Prerequisite | |
| | | 2.4 | | | wing) | | | | | 3 | 3 | |
| | | | Builder complete Third-party verifie | ed the Durability Inspe ed and checked-off on | ction Cheo items in D | cklist Jurability Ir | spection | Checklist | | | | |
| Location and | d Linkad | qes | (LL) | | (Minimun | n of 0 LL P | oints Req | uired) | | 8 | 10 | |
| LEED-ND | | 1 | LEED-ND Neighborhood | | | | | | | Not avail. | 10 | |
| Site Selection | × | 2 | Site Selection (meet all of the f | following) | | | | | | 2 | 2 | |
| Not built at elevation | n lower tha | in 100 | -year flood defined by FEMA | | | | | | | | | |
| Not built on land ide | ntified as I | habita | at for any threatened or endanger | red species | | | | | | | | |



Building 7

Building 8

Multi-family Home Complex Size Adjuster

LEED for Homes

Please insert the # of units in each building, and the average square footage for units with the corresponding bedroom number. For example, if building 1 has three 2-bedroom units that are 1300, 1400, and 1500 square feet, insert "3" in cell G10 and "1400" in cell H10. Please leave zeros or blanks where appropriate.

| | 0-Bedroom | | 1-Bedroom | | 2-Bedroom | | 3-Bedroom | | 4-Bedroom | | 5-Bec | Total | | |
|--|--------------------|----------------------|--------------|---|----------------------------------|----------------------|--------------|----------------------|-------------|----------------------|-------------|----------------------|---------------------------------|--|
| | # of units | Avg. ft ² | # of units | Avg. ft ² | # of units | Avg. ft ² | # of units | Avg. ft ² | # of units | Avg. ft ² | # of units | Avg. ft ² | Units | |
| Building 1 Building 2 Building 3 Building 4 Building 5 Building 6 Building 7 Building 8 | | | | | 8 | 969 | | | | | | | 8 0 0 0 0 0 0 | |
| | Un Adjust | iit ment | Ur Adjust | iit ment | Ur Adjus | nit tment | Ur Adjust | nit ment | Ur Adjus | nit tment | Ur Adjus | nit tment | | |
| Building 1 Building 2 Building 3 Building 4 Building 5 Building 6 Building 7 Building 8 | | | | | - | 7 | | | | | (| D | | |
| Building 1 | Overall Adji -7 | ustment | | | | Numbe | r of Bui | ldings | : | 1 | | | | |
| Building 3 | | | | | Number of Units: 8 | | | | | | | | | |
| Building 4 Building 5 | | | | | Overall Community Adjustment: -7 | | | | | | | | | |
| Building 6 | | | | Please note, this value is not automatically entered into the checklist | | | | | | | | | | |

or expanded checklist. The Provider must enter this information manually.



ENERGY STAR Qualified Homes Thermal Bypass Inspection Checklist

| Home Address:City:S | | | | | | | | | | | |
|---------------------|---|--|-----------------------|---------------------|-------------------|-------|--|--|--|--|--|
| т | hermal Bypass | Inspection Guidelines | Corrections Needed | Builder Verified | Rater Verified | N/A | | | | | |
| 1. | Overall Air Barrier and Thermal Barrier Alignment | Requirements: Insulation shall be installed in full contact with sealed interior and exterior air barrier except for alternate to interi- under item no. 2 (Walls Adjoining Exterior Walls or Unconditioned Spaces) All Climate Zones: | | | | | | | | | |
| | | 1.1 Overall Alignment Throughout Home | | | | | | | | | |
| | | 1.2 Garage Band Joist Air Barrier (at bays adjoining conditioned space) | | | | | | | | | |
| | | 1.3 Attic Eave Baffles Where Vents/Leakage Exist | | | | | | | | | |
| | | Only at Climate Zones 4 and Higher: | | | | | | | | | |
| | | 1.4 Slab-edge Insulation (A maximum of 25% of the slab edge may be uninsulated in Climate Zones 4 and 5.) | | | | | | | | | |
| | | Best Practices Encouraged, Not Req'd.: | | | | | | | | | |
| | | 1.5 Air Barrier At All Band Joists (Climate Zones 4 and higher) | | | | | | | | | |
| | | Minimize Thermal Bridging (e.g., OVE framing, SIPs, ICFs) | | | | | | | | | |
| 2. | Walls Adjoining Exterior Walls or Unconditioned Spaces | Requirements: • Fully insulated wall aligned with air barrier at both interior and exterior, O • Alternate for Climate Zones 1 thru 3, sealed exterior air barrier aligned w • Continuous top and bottom plates or sealed blocking | R with RESNET Gra | de 1 insulatio | on fully suppo | orted | | | | | |
| | | 2.1 Wall Behind Shower/Tub | | | | | | | | | |
| | | 2.2 Wall Behind Fireplace | | | | | | | | | |
| | | 2.3 Insulated Attic Slopes/Walls | | | | | | | | | |
| | | 2.4 Attic Knee Walls | | | | | | | | | |
| | | 2.5 Skylight Shaft Walls | | | | | | | | | |
| | | 2.6 Wall Adjoining Porch Roof | | | | | | | | | |
| | | 2.7 Staircase Walls | | | | | | | | | |
| | | 2.8 Double Walls | | | | | | | | | |
| 3. | Floors between Conditioned and Exterior Spaces | Requirements: Air barrier is installed at any exposed fibrous insulation edges Insulation is installed to maintain permanent contact with sub-floor above blankets, netting for blown-in) Blanket insulation is verified to have no gaps, voids or compression. Blown-in insulation is verified to have proper density with firm packing | including necess | ary supports | (e.g., staves | for | | | | | |





| | | Home | En | ergy 4 4 G Hanov | Ratia 3ile Dr. 1A ver, NH 0191 | 9 C | ertificate | Rating Number: Certified Energy Rater: Rating Date: Rating Ordered For: Estimate | 46117 Eric Wilder 9/17/0 Twin Pines I d Annual Ene Built Final Ba | Housing Trust Progy Cost | |
|------------------------|-------------|---------------------------|--------------|------------------------|---|------------------|-----------------------------|--|--|-----------------------------|---|
| | | | | | \times $>$ | | | Use | MMBtu | Cost | Percent |
| | | | , | 5 St | tars Plus | | • | Heating | 10.5 | \$219 | 21% |
| | | | | As Built | Final Ra | ting | | Cooling | 0 | \$0 | 0% |
| Uniform Energy Ra | ting Syster | n | | | | Energy | / Efficient | Hot Water | 12.0 | \$249 | 24% |
| 1 Star 1 Star Plu | s 2 Stars | 2 Stars Plus | 3 Stars | 3 Stars Plus | 4 Stars | 4 Stars Plus | 5 Stars 5 Stars Plus | Lights/Appliances | 14.5 | \$536 | 51% |
| 500-401 400-301 | 300-251 | 250-201 | 200-151 | 150-101 | 100-91 | 90-86 | 85-71 70 or Less | Photovoltaics | -0.0 | \$-0 | -0% |
| HERS Index: | 54 | | | | | | | Service Charges | | \$57 | 5% |
| General Informatio | n | Fine and the state of the | | | | States and | entre and the second second | Total | | \$1060 | 100% |
| Condition | ned Area: | 1234 sq. ft. | | Ho | ouseType: | Apartmen | t, end unit | and the second | Station 1 | | |
| Conditioned | Volume: | 9868 cubic ft. | | Fo | oundation: | Apartmen | t above conditioned spa | This home mee | ts or excee | ds the mini | mum |
| Be | edrooms: | 2 | | | | | | criteria fo | or all of the | following: | |
| Mechanical System | ns Features | State in the state | | | and the second | | | | | . | |
| | Heating: | Fuel-fired hyd | ronic distri | bution, Propan | e, 93.0 AFU | E. | | | | | |
| Water | Heating: | Integrated, Pro | opane, 0.8 | 6 EF, 40.0 Gal | | | | | | | |
| Duct Lookens to | Outside | | | | | | | | | | |
| Duct Leakage to | Sustem: | NA Exhaust Only | 29 of m 2 | 1 O watta | | | | | | | |
| Programmable The | ermostat: | Heating: Yes | Cooli | ng: No | | | | | | | |
| Building Shell Feat | IIPpc | Treating. Tes | COOR | ng. No | | a second and the | | | | | |
| Containing orient reat | iling Elat | NA | | Evoo | sed Eleer | NA | | | | | |
| Vaulter | d Ceilina: | NA | | Win | dow Type: | 11:0 27 5 | HGC:0 30 | | | | |
| Above Grad | de Walls: | R-21 | | Infiltrati | ion: | 0.0.27, 0 | 100.0.00 | | | | |
| Foundatio | on Walls: | NA | | | Rate: | Hta: 615 (| Cla: 615 CFM50 | | | | |
| | Slab: | None | | | Method: | Blower do | oor test | | | | |
| Lights and Applian | ce Feature | 5 | | 120 | | E. S. S. S. | | | | | 1999 - 1999 - 1999 - 1999 - 1999 - 1999 - 1999 - 1999 - 1999 - 1999 - 1999 - 1999 - 1999 - 1999 - 1999 - 1999 - |
| Percent Fluoresce | nt Pin-Base | d: 100.00 | | Clothe | es Dryer Fue | el: Electr | ic | Company | | | |
| Percent Flux | prescent CF | L: 0.00 | | Rang | ge/Oven Fue | el: Electr | ic | Address | | | |
| Refriger | ator (kWh/y | r): 388.00 | | Ceiling Fa | an (cfm/Watt | t): 0.00 | | City, State, Zip | | | |
| Dishwasher E | nergy Facto | or: 0.70 | | | | | | Phone # | | | |
| The H | lome Energy | Rating Standard | Disclosure | for this home is | available from | m the rating | provider. | Fax # | | | |
| | REM/Ra | te - Residentia | Energy | Analysis and F | Rating Softv | vare v12.6 | | | | | |

This information does not constitute any warranty of energy cost or savings. © 1985-2008 Architectural Energy Corporation, Boulder, Colorado.

Cost of LEED for Homes and EnergyStar Certification:

EnergyStar: \$0-\$350/unit multifamily, ~\$500 detached Note: Typically 100% of the EnergyStar certification cost is covered by the utility companies for affordable rental housing.

LEED for Homes Provider: \$300-\$500 per unit for multifamily, \$1,000 and up for detached homes USGBC Registration Fees: ~\$450-\$600 per building (MF), ~\$375-\$525 per unit (detached)

Note: Repetition of design and sampling protocol can reduce costs significantly. Often opportunity to piggyback on utility-funded EnergyStar inspections to reduce LEED-H costs.

Grants and Incentive Programs to Defray Certification Costs

- Free EnergyStar certification and various incentives through participating Electric Utilities (not universal participation though)
- Home Depot Foundation Grants for LEED for Homes (waiver of USGBC registration fees and up to \$5,000 to offset certification)
- Enterprise Foundation's Green Communities Program (\$5,000 grants for Integrated Green Design Charrette)
- Efficiency Incentives up to \$1,300 per unit based on performance level (not tied to LEED certification)

